

# FY 2024-25 Tentative Budget



#### TRUST MEMBERS



**Lee Pinkoson**Chair
Gubernatorial Appointee



Ken Cornell
Vice Chair
Alachua County Board of
County Commissioners



Cheryl Twombly
Treasurer
Community Development
Administrator Department of
Children & Families



Shane Andrew Superintendent Alachua County Public Schools



**Tina Certain**School Board Member



Mary Chance Gubernatorial Appointee



Hon. Denise R. Ferrero Circuit Judge



**Dr. Nancy Hardt**Gubernatorial Appointee



**Dr. Maggie Labarta**Gubernatorial Appointee



Marsha Kiner Executive Director Board Secretary



September 9, 2024

#### **BOARD MEMBERS**

**Lee Pinkoson** Chair Gubernatorial Appointee

Ken Cornell Vice Chair County Commissioner

Cheryl Twombly

Treasurer

Department of

Children and Families

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Circuit Judge

**Dr. Nancy Hardt** *Gubernatorial Appointee* 

**Dr. Maggie Labarta** *Gubernatorial Appointee* 

Marsha Kiner
Executive Director

Honorable Members of the Children's Trust of Alachua County

#### Re: Fiscal Year 2025 Proposed Millage and Tentative Budget

In accordance with Florida Statutes, Chapters 125 and 200 and Chapter 26 of the Alachua County Code of Ordinances, I present to you the Proposed Millage and Tentative Budget for Fiscal Year 2025.

The FY2025 Budget totals \$17,631,434.00, a decrease of 6.5% over the FY2024 Amended Budget. The Budget supports the recommendations provided through the Strategic Plan approved by the Board. The Budget reflects the current approved Budget for providers and includes funds for an increase in the Financial Administration and Program Operations departments. The Budget has been developed to link funding with the Trust's desired goals while remaining flexible enough to respond to changing circumstances.

The FY2025 Budget includes the Trust's Mission, Vision, and Guiding Principles, population-level results and indicators, a Budget summary by fund, details for each fund, and an organization chart with the proposed new staff positions.

A summary of the major components of the FY2025 Budget is included below.

#### **REVENUES**

The Budget continues to fund the Trust's operations. In June, the Trust Board discussed and approved the FY2025 millage rate of .4500 mills, which is greater than the rolled-back rate of .4299 mills by 10.2%. This millage rate will generate an additional \$617,013, an increase of 6.6% over the FY2024 budgeted tax revenue. The Budget includes interest revenue of \$425,000, consistent with prior fiscal years.





#### **EXPENSES**

#### Grants and Aid

The FY2025 Budget provides \$12,027,892 in funding to support the community and its providers. It includes a 5% cost of living increase to address the inflationary growth impacting our community. The Budget also accounts for \$1,723,758 in commitments from FY2024 Fund Balance and \$825,000 in commitments from the unallocated FY2024 funding plan.

#### Personnel

The FY2025 Budget increased by 30.3% to \$2,060,258. The increase is reflective of several drivers:

- 5% cost of living increase for all personnel
- 3% increase in the cost of fringe benefits
- Addition of three positions recently approved by the Board
- Addition of three positions requested as a part of the Budget

#### Operations

The FY2025 Budget to support operations is consistent with prior fiscal years.

#### Reserve for Capital

The FY2025 Budget includes \$250,000 in funding.

#### **Task Forces**

The FY2025 Budget includes \$175,000 in funding for a needs assessment to assist in the creation of a comprehensive literacy plan for Alachua County. This needs assessment is included as a program expenditure with shared financial support from the Board of County Commissioners and Alachua County School Board.

According to the Government Finance Officers Association, Budgets that meet the highest standards receive the Distinguished Budget Award and serve as an effective Policy Document, Financial Plan, Operations Guide, and Communications Device. As the Children's Trust of Alachua County continues developing both its internal capacity and provider community capacity, the Trust's Budget and Budget process will continue to develop as it strives to meet the highest standards of transparency and accountability.

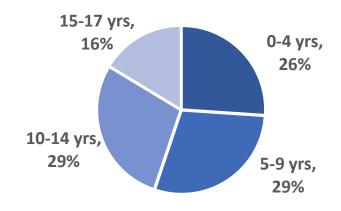
Sincerely,

Marsha Kiner
Executive Director

## Demographics of Children in Alachua County



children under age 18 live in Alachua County



17% of children live in households below the federal poverty level





**53%** of school children are **economically disadvantaged** 

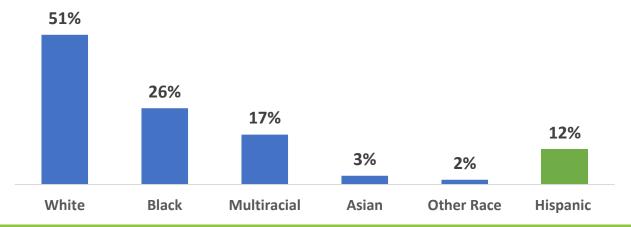


**53%** of children are ready at kindergarten entry



**84%** of high school students graduate within four years.

#### **Alachua County Children by Race and Ethnicity**



#### HISTORY OF THE CHILDREN'S TRUST OF ALACHUA COUNTY

The Campaign for the Children's Trust of Alachua County started as a grassroots movement made up of parents, grandparents, child advocates, and local activists. They knew in their hearts there was more our community could do to support our local children. Local data collected and shared by experts who serve children and youth in Alachua County supported those citizens' beliefs and lived experiences.

As early as 2002, the idea of creating a Children's Services Council (CSC) in Alachua County was being considered. None of those early efforts gained sufficient momentum to move forward. By 2015, however, certain projects helped crystalize the concept of a CSC. Community members, leaders, and stakeholders, including the Alachua County Board of County Commissioners (BoCC), the Greater Gainesville Chamber of Commerce, the University of Florida, Santa Fe College, the Alachua County Children's Alliance, United Way, Partnership for Strong Families, and the Alachua County Public Schools, began to revisit the idea. These citizens and organizations hosted many community input sessions and public meetings to discuss the path forward.

In 2016, the BoCC contracted with the Well Florida Council (wellflorida.org) to conduct a children's needs assessment, with a focus on children prenatal to 5 years old. The BoCC also voted to establish a dependent Children's Services Advisory Board (CSAB). The CSAB was tasked with recommending innovative and creative programs to serve young children, gather data, consult with existing programs, and ultimately make a recommendation to the BoCC regarding the advisability of creating an independent CSC in Alachua County.

The Campaign for the Children's Trust of Alachua County conducted polling to ascertain the level of commitment from the community. That polling showed residents supported the initiative, with local voters perceiving literacy, afterschool learning, nutrition, and vocational opportunities as the most important things which could be funded, with early learning and return on investment messages receiving the strongest support. In February 2018, the BoCC unanimously voted to move forward with a voter referendum to create and fund the Children's Trust of Alachua County.

Through these efforts, the Children's Trust of Alachua County was established according to Section 125.901 Florida Statutes and Alachua County Ordinance 18-08. In November 2018, the voters approved the Trust referendum by over 61% of the votes. As a Special Independent District with taxing authority, the Trust can levy up to .5 mil, resulting in annual estimated revenues over \$8,000,000.



#### MISSION, VISION, AND GUIDING PRINCIPLES

#### MISSION STATEMENT

The Children's Trust of Alachua County funds and supports a coordinated system of community services that allows all youth and their families to thrive.

#### VISION STATEMENT

Facilitate equitable access and opportunities for all children and families in Alachua County to ensure every child reaches their maximum potential.

#### **GUIDING PRINCIPLES**

Guiding Principles are utilized within organizations as a method to align behaviors, guide decision-making, and provide consistency with the Trust's Board values. The Trust's Board and stakeholders identified the following guiding principles:

- 1. Initiatives should ensure accessibility to universal supports for all children 0 to 18 and their families; targeted supports for those who need additional help; and place-based supports for those with the greatest need.
- 2. Innovative initiatives should be funded that coordinate comprehensive systems of support and delivers those supports in collaborative ways that allows the Trust to achieve collective impact.
- 3. Initiatives shall be evaluated based on its ability to ultimately impact all children and youth, directly or indirectly, with a priority for long-term continual return on investment.
- 4. Initiatives must be measurable with priority given to a comprehensive system of supports that provide for prevention, timely intervention, and services that strengthen families and produce achievable results.
- 5. Initiatives must be aligned to a documented gap or need.
- 6. Funds will be invested, and initiatives will be prioritized based on the highest educational, social, or emotional outcome value.
- 7. Initiatives will be evaluated in an open, transparent, and competitive manner in order to ensure equitable results and confidence in the process.
- 8. The Trust values fiscal and operational accountability and will fund partners in a manner that rewards efficiencies, takes advantage of economies of scale, and maximizes services to children or family members/support members in order to meet the needs of educational, social, emotional, and/or physical health.
- 9. The complete portfolio of Trust investments shall be reviewed to ensure that Alachua County children, youth, and families have equitable access to services that will work to increase racial equity.
- 10. Prior to any funding decision, the direct impact on children and youth must be the primary consideration.



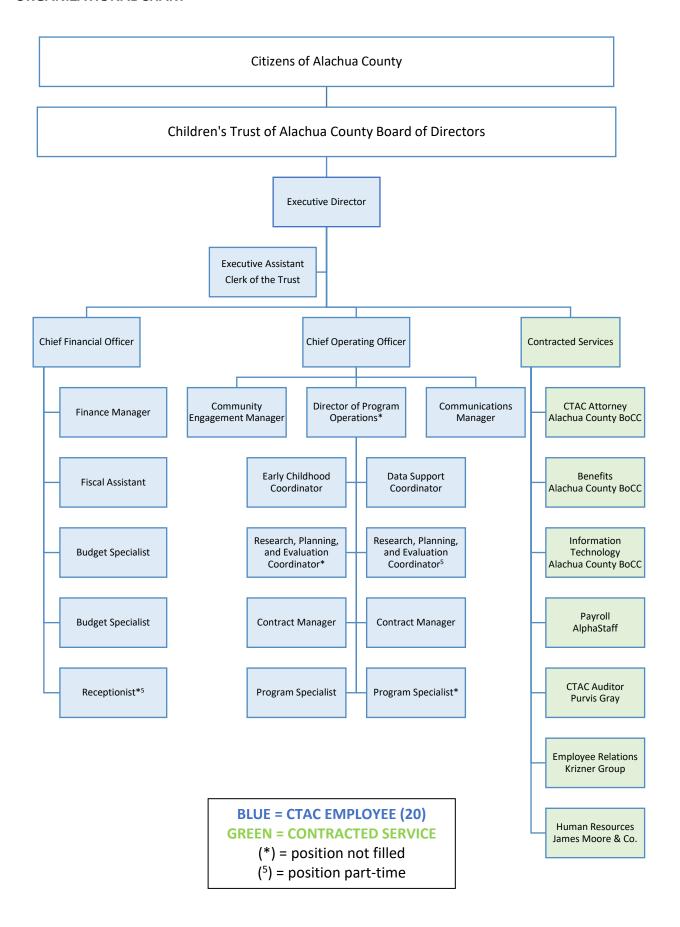




## BRINGING SMILES



#### **ORGANIZATIONAL CHART**



#### STRATEGY AND PLANNING PROCESS

The Children's Trust's Strategic Plan was finalized and adopted in summer 2023.



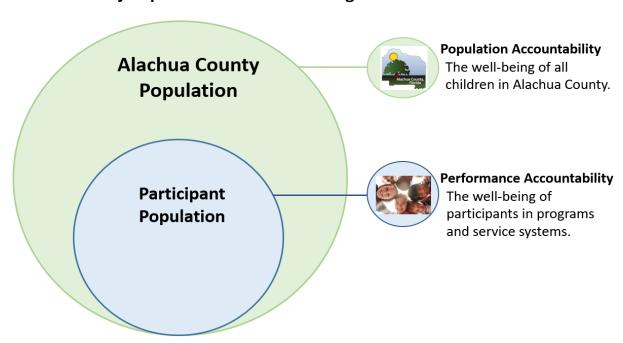
This Strategic Plan prioritizes funding investments and community partnerships for children, youth, and families in Alachua County in the following areas:

| Goal 1                                 | Goal 2                         | Goal 3                         |
|--|--------------------------------|--------------------------------|
| Maternal Child Health                  | Quality Early Care & Education | Mentoring & Character Building |
| Access to Comprehensive Care           | VPK Outreach & Messaging       | Out of School Time Activities  |
| Care Coordination & Service Navigation | Out of School Time Activities  | Community Collaboration        |
| Family Resource Centers                | Community Advisory Board       |                                |
| System of Care Building                |                                |                                |

|   | Community Capacity Building  |             |  |  |  |
|---|------------------------------|-------------|--|--|--|
| Training Opportunities for<br>Providers & Community | Non-Profit Capacity Building | Mini Grants |  |  |  |

The Trust seeks to expand access to quality services that demonstrate strong evidence of positive impact for children and youth. Early on the Trust adopted the Results Based Accountability Framework. Results Based Accountability, or RBA, enables us to communicate and reinforce collective impact through strategically funding programs and convening partners around key community issues and apply a disciplined approach through defining and measuring key population indicators and performance measures connected with our overarching goals. It is critical to identify and galvanize powerful measures to determine the progress our community is making towards achieving community well-being. The Trust monitors community level indicators selected by the Strategic Planning Steering Committee. These community-level indicators allow us to consider the community-level context in which we seek to change through funding or inciting partnerships in areas of need for Alachua County children.

#### **Alachua County Population Indicators & Programs Performance Measures**



In collaboration with Trust evaluation staff, each funded program develops and monitors performance measures to assess whether services were delivered as intended, with quality, and determine outcomes or benefits from the program. To develop a collaborative dialogue, the Trust initiated a **Continuous Quality Improvement (CQI)** process to provide a way to systematically review, share results, and support improvements. The CQI process includes

review of data on program performance measures and administrative processes to promote shared reflection and planning on a regular cyclical basis. Evaluation and contract management staff meet with and review reporting regularly from our funded programs.

#### **SAMIS**

An online portal for the Children's Trust of Alachua County and its providers to manage and track our work together more efficiently.



In October 2023, the Trust launched SAMIS with providers. To date, we have on-boarded:

| 53       | 74       | 175            |
|----------|----------|----------------|
|          |          |                |
| Agencies | Programs | Provider Staff |

On-going shared measurement, tracking, and collaboration are cornerstones of RBA and CQI. SAMIS will provide important infrastructure support and enable us to maximize data analytic capabilities to inform decision-making. SAMIS facilitates the integration and management of several different business processes:

- Grants/Applications
- Budget/Fiscal
- Contract Management
- Programmatic/Evaluation
- Learning Management





## IN THE COMMUNITY









#### FY2025 Estimated Ad Valorem Revenue

#### 2024 Certified Property Tax Values

The estimated adjusted property values received from the Alachua County Property Appraiser increased by 7.2% from the prior year.

 2024 Adjusted Gross Taxable Value
 \$22,847,632,960

 2023 Final Gross Taxable Value
 \$21,298,837,943

 Total Increase/(Decrease)
 \$1,548,795,017

CTAC's proposed millage rate of .4500 would generate increased tax revenue of \$617,013, an increase of 6.6% over the FY2024 budgeted tax revenue.

| Millag  | e Rate    | Gross        | Uncollectable  | Net          |
|---------|-----------|--------------|----------------|--------------|
| Williag | c nate    | Revenue      | Officoncetable | Revenue      |
| .5000   | Maximum   | \$11,143,393 | \$557,170      | \$10,586,223 |
| .4500   | Proposed  | \$10,556,899 | \$527,845      | \$10,029,054 |
| .4299   | Roll-Back | \$9,581,090  | \$479,055      | \$9,102,036  |

Note: The TRIM process requires an assumption of 95% collection rate.

CTAC's trended tax revenue is consistent with the growing number of coordinated community services that allows all youth and their families to thrive.

| Fiscal Year | Status   | Millage<br>Rate | Budget       | % Change |
|-------------|----------|-----------------|--------------|----------|
| FY2020      | Adopted  | 0.5000          | \$7,238,758  |          |
| FY2021      | Adopted  | 0.5000          | \$7,742,236  | 7.0%     |
| FY2022      | Adopted  | 0.5000          | \$8,249,047  | 6.5%     |
| FY2023      | Adopted  | 0.4612          | \$8,858,643  | 7.4%     |
| FY2024      | Adopted  | 0.4612          | \$9,412,041  | 6.2%     |
| FY2025      | Proposed | 0.4500          | \$10,029,054 | 6.6%     |

#### Children's Trust of Alachua County FY2025 Budget by Fund Report Revenue Summary

|  | FY2024<br>Adopted<br>Budget | FY2024<br>Amended<br>Budget | FY2025<br>Tentative<br>Budget | FY2025<br>Proposed<br>Budget |
|--|-----------------------------|-----------------------------|-------------------------------|------------------------------|
| Fund: 001 General Fund                                       |                             |                             |                               |                              |
| <u>31 - TAXES</u>  |                             |                             |                               |                              |
| 311 1000 - Ad Valorem Taxes Current Real & Personal Property | \$9,412,041.00              | \$9,412,041.00              | \$9,960,750.00                | \$10,029,054.00              |
| 31 - TAXES Totals  | \$9,412,041.00              | \$9,412,041.00              | \$9,960,750.00                | \$10,029,054.00              |
| 36 - Miscellaneous Revenue                                   |                             |                             |                               |                              |
| 361 1410 - Interest And Other Earnings General Government    | \$425,000.00                | \$425,000.00                | \$425,000.00                  | \$487,496.00                 |
| 36 - Miscellaneous Revenue Totals                            | \$425,000.00                | \$425,000.00                | \$425,000.00                  | \$487,496.00                 |
| 38 - Other Sources   |                             |                             |                               |                              |
| 389 9100 - Non-Operating Sources Beginning Fund Balance      | \$6,753,270.00              | \$6,857,467.83              | \$7,612,371.00                | \$7,612,371.00               |
| 389 9200 - Non-Operating Sources Ending Fund Balance         | (\$1,366,312.00)            | (\$1,366,312.00)            | (\$2,163,758.00)              | (\$1,227,487.00)             |
| 38 - Other Sources Totals                                    | \$5,386,958.00              | \$5,491,155.83              | \$5,448,613.00                | \$6,384,884.00               |
| General Fund Totals  | \$15,223,999.00             | \$15,328,196.83             | \$15,834,363.00               | \$16,901,434.00              |
|  |                             | •                           | •                             | *                            |
| Fund: 101 Grants and Awards                                  |                             |                             |                               |                              |
| 38 - Other Sources Totals                                    | \$106,709.00                | \$106,709.00                | \$0.00                        | \$305,000.00                 |
| Grants and Awards Totals                                     | \$106,709.00                | \$106,709.00                | \$0.00                        | \$305,000.00                 |
| Fund: 102 Collaborative Task Forces                          |                             |                             |                               |                              |
| 33 - Intergovernmental Revenue Totals                        | \$55.000.00                 | \$55.000.00                 | \$110,000.00                  | \$112,500.00                 |
| 381 0000 - Operating Transfer In Operating Transfer In       | \$40,000.00                 | \$40,000.00                 | \$65,000.00                   | \$62,500.00                  |
| Collaborative Task Forces Totals                             | \$95,000.00                 | \$95,000.00                 | \$175,000.00                  | \$175,000.00                 |
|  |                             |                             | ,                             |                              |
| Fund: 301 Capital Project Fund                               |                             |                             |                               |                              |
| 38 - Other Sources Totals                                    | \$3,000,000.00              | \$3,000,000.00              | \$250,000.00                  | \$250,000.00                 |
| Capital Project Fund Totals                                  | \$3,000,000.00              | \$3,000,000.00              | \$250,000.00                  | \$250,000.00                 |
|  |                             |                             |                               |                              |
| Net Grand Total  | \$18,425,708.00             | \$18,529,905.83             | \$16,259,363.00               | \$17,631,434.00              |

#### Children's Trust of Alachua County FY2025 Budget by Fund Report Expenditures Detail

|                                     | FY2024            | FY2024            | FY2025            | FY2025            |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
|                                     | Adopted           | Amended           | Proposed          | Tentative         |
|                                     | Budget            | Budget            | Budget            | Budget            |
| Fund: 001 General Fund              |                   |                   |                   |                   |
| 10 - Personnel Services             | \$1,477,015.00    | \$1,581,212.83    | \$2,219,490.00    | \$2,060,257.00    |
| 20 - Operating Expenses             | \$1,556,267.00    | \$1,556,267.00    | \$1,553,183.00    | \$1,663,456.00    |
| 50 - Grants and Aid                 | \$10,273,302.00   | \$10,273,302.00   | \$10,999,391.00   | \$12,027,891.00   |
| 60 - Other Uses                     | \$1,917,415.00    | \$1,917,415.00    | \$1,062,299.00    | \$1,149,830.00    |
| General Fund Total                  | (\$15,223,999.00) | (\$15,328,196.83) | (\$15,834,363.00) | -\$16,901,434.00  |
|                                     |                   |                   |                   |                   |
| Fund: 101 Grants and Awards         |                   |                   |                   |                   |
| 50 - Grants and Aid                 | \$106,709.00      | \$106,709.00      | \$0.00            | \$305,000.00      |
| Grants and Awards Total             | (\$106,709.00)    | (\$106,709.00)    | \$0.00            | -\$305,000.00     |
|                                     |                   |                   |                   |                   |
| Fund: 102 Collaborative Task Forces |                   |                   |                   |                   |
| 20 - Operating Expenses             | \$95,000.00       | \$95,000.00       | \$175,000.00      | \$175,000.00      |
| Collaborative Task Forces Total     | (\$95,000.00)     | (\$95,000.00)     | (\$175,000.00)    | -\$175,000.00     |
|                                     |                   |                   |                   |                   |
| Fund: 301 Capital Project Fund      |                   |                   |                   |                   |
| 20 - Operating Expenses             | \$0.00            | \$37,000.00       | \$0.00            | \$50,000.00       |
| 30 - Capital Outlay                 | \$3,000,000.00    | \$2,963,000.00    | \$250,000.00      | \$200,000.00      |
| 60 - Other Uses                     | \$0.00            | \$0.00            | \$0.00            | \$0.00            |
| Capital Project Fund Total          | (\$3,000,000.00)  | (\$3,000,000.00)  | (\$250,000.00)    | -\$250,000.00     |
|                                     |                   |                   |                   |                   |
| Net Grand Totals                    | (\$18,425,708.00) | (\$18,529,905.83) | (\$16,259,363.00) | (\$17,631,434.00) |

#### FY2025 Tentative Budget Personnel Detail

| Employee / Position                             |  |  |  |
|---|--|--|--|
| Executive                                       |  |  |  |
| Marsha Kiner - Executive Director               |  |  |  |
|   |  |  |  |
| Administration & Finance                        |  |  |  |
| Ashley Morgan-Daniel - Executive Assistant      |  |  |  |
| Scott Sumner - Chief Financial Officer          |  |  |  |
| Nicole Odom - Finance Manager                   |  |  |  |
| Tara Major - Fiscal Assistant                   |  |  |  |
| Thomas Hill - Budget Specialist                 |  |  |  |
| Jeannine Seider - Budget Specialist             |  |  |  |
| Vacant - Reception (part-time)                  |  |  |  |
|   |  |  |  |
| Operations                                      |  |  |  |
| Kristy Goldwire - Chief Operating Officer       |  |  |  |
| Vacant - Director of Program Operations         |  |  |  |
| Belita James - Contract Manager                 |  |  |  |
| Max De Zutter - Contract Manager                |  |  |  |
| Amalie Bethune - Program Specialist             |  |  |  |
| Vacant - Program Specialist                     |  |  |  |
| Mia Jones - Early Childhood Coordinator         |  |  |  |
| Vacant - RP&E Coordinator                       |  |  |  |
| Bonnie Wagner - RP&E Coordinator (part-time)    |  |  |  |
| Demetrica Tyson - Data Support Coordinator      |  |  |  |
| Elizabeth Cayson - Community Engagement Manager |  |  |  |
| Kirsten Rabin - Communications Manager          |  |  |  |

### FY2025 Tentative Budget Grants and Aid Summary

#### Initial Program Funding Allocation

| GOAL 1: CHILDREN AND YOUTH ARE HEALTHY AND HAVE NUTURING CAREGIVERS AND RELATIONSHIPS | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
|---|-----------------------|--------------------|-------------------------|--------------------------|
| Funding Allocation  |                       |                    | \$5,136,651             | \$5,136,651              |
| Funding Commitments   | -\$3,624,332          | -\$93,030          | -\$3,717,362            | -\$3,717,362             |
| Balance   |                       |                    | \$1,419,289             | \$1,419,289              |
| GOAL 2: CHILDREN AND YOUTH CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL                  | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
| Funding Allocation  |                       |                    | \$3,595,656             | \$3,595,656              |
| Funding Commitments   | -\$5,574,518          | -\$127,326         | -\$5,701,844            | -\$6,480,344             |
| Balance   |                       |                    | -\$2,106,188            | -\$2,884,688             |
| GOAL 3: CHILDREN AND YOUTH LIVE IN A SAFE COMMUNITY                                   | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
| Funding Allocation  |                       |                    | \$1,027,330             | \$1,027,330              |
| Funding Commitments   | -\$1,009,700          | -\$20,485          | -\$1,030,185            | -\$1,280,185             |
| Balance   |                       |                    | -\$2,855                | -\$252,855               |
| CAPACITY BUILDING & INNOVATION GRANTS   | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
| Funding Allocation  |                       |                    | \$513,665               | \$513,665                |
| Funding Commitments   | -\$390,000            | \$0                | -\$390,000              | -\$390,000               |
| Balance   |                       |                    | \$123,665               | \$123,665                |
| TOTAL PROGRAMS FUNDING  | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
| Funding Allocation  |                       |                    | \$10,273,302            | \$10,273,302             |
| Funding Commitments   | -\$10,598,550         | -\$240,841         | -\$10,839,392           | -\$11,867,892            |
| Balance   |                       |                    | -\$566,090              | -\$1,594,590             |

| EMERGENT NEEDS & SPONSORSHIPS | Budget     |            | •          | 2025 Tentative |
|-------------------------------|------------|------------|------------|----------------|
|                               | Amount     | Adjustment | Budget     | Budget         |
| Funding Allocation            |            |            | \$160,000  | \$160,000      |
| Funding Commitments           | -\$160,000 | \$0        | -\$160,000 | -\$160,000     |
| Balance                       |            |            | \$0        | \$0            |

| TOTAL               |               |            | 2025 Proposed | 2025 Tentative |
|---------------------|---------------|------------|---------------|----------------|
| IOIAL               |               |            | Budget        | Budget         |
| Funding Allocation  |               |            | \$10,273,302  | \$10,273,302   |
| Funding Commitments | -\$10,758,550 | -\$240,841 | -\$10,999,392 | -\$12,027,892  |
| Balance             |               |            | -\$726,090    | -\$1,754,590   |

## Initial Program Funding Allocation FY2024 Fund Balance Commitments FY2024 Unallocated Budget Commitments

| GOAL 1: CHILDREN AND YOUTH ARE HEALTHY AND HAVE          | GOAL 1: CHILDREN AND YOUTH ARE HEALTHY AND HAVE NUTURING CAREGIVERS AND RELATIONSHIPS |              | COLA<br>Adjustment | 2025 Proposed<br>Contracted Budget | 2025 Tentative<br>Contracted Budget |
|--|---|--------------|--------------------|------------------------------------|-------------------------------------|
| PROGRAM  | AGENCY  |              | •                  | \$5,136,651                        | \$5,136,651                         |
| MATERNAL FAMILY PARTNER                                  | Healthy Start of North Central Florida  | \$0          | \$0                | \$0                                | \$0                                 |
| NEWBORN HOME VISITING PROGRAM                            | Healthy Start of North Central Florida  | -\$442,624   | -\$22,131          | -\$464,755                         | -\$464,755                          |
| MATERNAL CHILD HEALTH                                    | TBD   | -\$518,724   | \$0                | -\$518,724                         | -\$518,724                          |
| REACH COMMUNITY COUNSELING SERVICES FOR ADOLESCENT GIRLS | PACE Center for Girls   | -\$108,992   | -\$5,450           | -\$114,442                         | -\$114,442                          |
| PARTNERS IN ADOLESCENT LIFESTYLE SUPPORT (PALS) THRIVE   | UF Health Shands  | -\$108,992   | -\$5,450           | -\$114,442                         | -\$114,442                          |
| REDUCING TRAUMA THERAPY PROGRAM                          | Child Advocacy Center   | -\$150,000   | -\$7,500           | -\$157,500                         | -\$157,500                          |
| YOUTH HEALTH<br>RFP                                      | TBD   | -\$600,000   | \$0                | -\$600,000                         | -\$600,000                          |
| FAMILY RESOURCE CENTERS COMMUNITY NAVIGATORS             | Partnership for Strong Families   | -\$581,407   | -\$29,070          | -\$610,477                         | -\$610,477                          |
| FAMILY RESOURCE CENTERS CONSULTANT CONTRACT              | Partnership for Strong Families   | -\$168,593   | -\$8,430           | -\$177,023                         | -\$177,023                          |
| FAMILY RESOURCE CENTER 1                                 | Willie Mae Stokes Community Center  | -\$150,000   | -\$7,500           | -\$157,500                         | -\$157,500                          |
| FAMILY RESOURCE CENTER 2                                 | One Community Health & Wellness<br>Resource Center                                    | -\$150,000   | -\$7,500           | -\$157,500                         | -\$157,500                          |
| FAMILY RESOURCE CENTER 3                                 | TBD   | -\$150,000   | \$0                | -\$150,000                         | -\$150,000                          |
| FAMILY RESOURCE CENTER 4                                 | TBD   | -\$150,000   | \$0                | -\$150,000                         | -\$150,000                          |
| HELP ME GROW   | TBD   | -\$220,000   | \$0                | -\$220,000                         | -\$220,000                          |
| SOCIAL EMOTIONAL LEARNING                                | TBD   | -\$125,000   | \$0                | -\$125,000                         | -\$125,000                          |
| GOAL 1 COMMIT  | MENTS   | -\$3,624,332 | -\$93,030          | -\$3,717,362                       | -\$3,717,362                        |
| GOAL 1 BALA  | NCE   |              |                    | \$1,419,289                        | \$1,419,289                         |

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| GOAL 2: CHILDREN AND YOUTH CAN LEARN WHAT THEY NEED TO BE SUCCESSFUL |   | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Contracted Budget | 2025 Tentative<br>Contracted Budget |
|--|---|-----------------------|--------------------|------------------------------------|-------------------------------------|
| PROGRAM  | AGENCY  |                       |                    | \$3,595,656                        | \$3,595,656                         |
|  | EARLY LEARNING PROGRAMM                             | ING                   |                    |                                    |                                     |
| V'LOCITY MASTER CLASS SERIES & ACCREDITATION ACADEMY                 | Business Leadership Institute<br>for Early Learning | \$0                   | \$0                | \$0                                | \$0                                 |
| CHILD CARE TUITION ASSISTANCE PROGRAM                                | Early Learning Coalition of Alachua County          | -\$353,000            | \$0                | -\$353,000                         | -\$353,000                          |
| SUMMER BRIDGE FOR HEAD START   | Episcopal   | -\$218,341            | -\$10,917          | -\$229,258                         | -\$229,258                          |
|  | SUMMER CAMP PROGRAMMI                               | NG                    |                    |                                    |                                     |
| SUMMER CAMP<br>RFP   | TBD   | -\$2,000,000          | \$0                | -\$2,000,000                       | -\$2,000,000                        |
| N. I   | ENRICHMENT PROGRAMMIN                               | G                     |                    |                                    |                                     |
| ENRICHMENT PROGRAMMING RFP   | TBD   | -\$250,000            | \$0                | -\$250,000                         | -\$1,000,000                        |
| W  | AFTER-SCHOOL PROGRAMMII                             | NG                    |                    |                                    |                                     |
|  | Boys and Girls Clubs of Alachua County              | -\$185,406            | -\$9,270           | -\$194,676                         | -\$194,676                          |
|  | Deeper Purpose Community Church                     | -\$114,965            | -\$5,748           | -\$120,713                         | -\$120,713                          |
|  | Gainesville Area Tennis Association Aces in Motion  | -\$259,584            | -\$12,979          | -\$272,563                         | -\$272,563                          |
| AFTER-SCHOOL PROGRAMMING<br>(RFP 2023-01)                            | Gainesville Circus Center                           | -\$141,617            | -\$7,081           | -\$148,698                         | -\$148,698                          |
| ( 2020 02)   | Girls Place   | -\$127,933            | -\$6,397           | -\$134,330                         | -\$134,330                          |
|  | Kids Count in Alachua County                        | -\$188,118            | -\$9,406           | -\$197,524                         | -\$197,524                          |
|  | Willie Mae Stokes Community Center                  | -\$156,555            | -\$7,828           | -\$164,382                         | -\$164,382                          |
|  | OTHER PROGRAMS                                      |                       |                    | '                                  |                                     |
| SUMMER PROGRAMMING<br>(2021-2024)                                    | Freedom School                                      | -\$114,000            | -\$5,700           | -\$119,700                         | -\$119,700                          |
| DOLLY PARTON IMAGINATION LIBRARY                                     | Gainesville Thrive                                  | -\$30,000             | -\$1,500           | -\$31,500                          | -\$60,000                           |
| PEAK LITERACY PROGRAM<br>EXPANSION                                   | Gainesville BRDIGE                                  | -\$110,000            | -\$5,500           | -\$115,500                         | -\$115,500                          |
| TEENSWORK ALACHUA OPERATIONS & PAYROLL                               | Goodwill Industries of North Florida                | -\$900,000            | -\$45,000          | -\$945,000                         | -\$945,000                          |
| YOUTH SPORTS   | TBD   | -\$200,000            | \$0                | -\$200,000                         | -\$200,000                          |
|  | Junior Achievement                                  | -\$100,000            | \$0                | -\$100,000                         | -\$100,000                          |
|  | Alachua County Amplify                              | -\$125,000            | \$0                | -\$125,000                         | -\$125,000                          |
| GOAL 2 COMMIT  | MENTS   | -\$5,574,518          | -\$127,326         | -\$5,701,844                       | -\$6,480,344                        |
| GOAL 2 BALA  | NCE   |                       |                    | -\$2,106,188                       | -\$2,884,688                        |
|  |   |                       |                    |                                    |                                     |

Initial Program Funding Allocation
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| GOAL 3: CHILDREN AND YOUT | H LIVE IN A SAFE COMMUNITY              | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Contracted Budget | 2025 Tentative<br>Contracted Budget |
|---------------------------|---|-----------------------|--------------------|------------------------------------|-------------------------------------|
| PROGRAM                   | AGENCY                                  |                       |                    | \$1,027,330                        | \$1,027,330                         |
| MIDNIGHT BASKETBALL       | City of Gainesville                     | -\$19,918             | -\$996             | -\$20,914                          | -\$20,914                           |
|                           | MENTORING & CHARACTER BUIL              | .DING                 |                    |                                    |                                     |
|                           | Big Brothers Big Sisters                | -\$75,000             | -\$3,750           | -\$78,750                          | -\$78,750                           |
|                           | Community Impact                        | -\$40,954             | -\$2,048           | -\$43,002                          | -\$43,002                           |
| MENTORING PROGRAMS        | Education Foundation                    | -\$75,000             | -\$3,750           | -\$78,750                          | -\$78,750                           |
|                           | IGB Education Corporation               | -\$64,500             | -\$3,225           | -\$67,725                          | -\$67,725                           |
|                           | Made For More                           | -\$63,681             | -\$3,184           | -\$66,865                          | -\$66,865                           |
|                           | MOTIV8U of North Central Florida        | -\$70,647             | -\$3,532           | -\$74,179                          | -\$74,179                           |
|                           | YOUTH SAFETY PROGRAMMII                 | NG                    |                    |                                    |                                     |
|                           | AMI Kids                                | -\$200,000            | \$0                | -\$200,000                         | -\$200,000                          |
| YOUTH SAFETY INITIATIVES  | Gun Violence Initiative                 | -\$250,000            | \$0                | -\$250,000                         | -\$500,000                          |
|                           | YMCA - Teen Center and Youth Engagement | -\$150,000            | \$0                | -\$150,000                         | -\$150,000                          |
| GOAL 3 TOTAL COMMITMENTS  |   | -\$1,009,700          | -\$20,485          | -\$1,030,185                       | -\$1,280,185                        |
| GOAL 3 E                  | BALANCE                                 |                       |                    | -\$2,855                           | -\$252,855                          |

| COMMUNITY CAPACITY BUILDING & INNOVATION GRANTS               |                             | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Contracted Budget | 2025 Tentative<br>Contracted Budget |
|---|-----------------------------|-----------------------|--------------------|------------------------------------|-------------------------------------|
| PROGRAM   | AGENCY                      |                       | *                  | \$513,665                          | \$513,665                           |
| CENTER FOR NON-PROFIT EXCELLENCE (3 Years)                    | Community Foundation of NCF | -\$130,000            | \$0                | -\$130,000                         | -\$130,000                          |
| My Sidewalk (3 Years)   | Community Foundation of NCF | -\$15,000             | \$0                | -\$15,000                          | -\$15,000                           |
| YOUTH DEVELOPMENT CAPACITY BUILDING COLLABORATIVE - TRAININGS | Multiple Providers          | -\$20,000             | \$0                | -\$20,000                          | -\$20,000                           |
| LANGUAGE LINE   | Language Line               | -\$25,000             | \$0                | -\$25,000                          | -\$25,000                           |
| INNOVATION GRANTS   | TBD                         | -\$200,000            | \$0                | -\$200,000                         | -\$200,000                          |
| CAPACITY BUILDING & MINI GRANTS TOTAL COMMITMENTS             |                             | -\$390,000            | \$0                | -\$390,000                         | -\$390,000                          |
| CAPACITY BUILDING & MINI GRANTS BALANCE                       |                             |                       |                    | \$123,665                          | \$123,665                           |

| PROVIDER CONTRACT SUMMARY | Contracted<br>Amounts | COLA<br>Adjustment | 2025 Proposed<br>Contracted Budget | 2025 Tentative<br>Contracted Budget |
|---------------------------|-----------------------|--------------------|------------------------------------|-------------------------------------|
| FUNDING                   |                       |                    | \$10,273,302                       | \$10,273,302                        |
| COMMITMENTS               | -\$10,598,550         | -\$240,841         | -\$10,839,392                      | -\$11,867,892                       |
| BALANCE                   |                       |                    | -\$566,090                         | -\$1,594,590                        |

| Initial Program Funding Allocation    |  |
|---------------------------------------|--|
| FY2024 Fund Balance Commitments       |  |
| FY2024 Unallocated Budget Commitments |  |

| EMERGENT NEEDS & SPONSORSHIPS |        | Budget<br>Amount | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
|-------------------------------|--------|------------------|--------------------|-------------------------|--------------------------|
| PROGRAM                       | AGENCY |                  |                    | \$160,000               | \$160,000                |
| EMERGENT NEEDS                | TBD    | -\$100,000       | \$0                | -\$100,000              | -\$100,000               |
| SPONSORSHIPS                  | TBD    | -\$60,000        | \$0                | -\$60,000               | -\$60,000                |
| TOTAL COMMITMENTS             |        | -\$160,000       | \$0                | -\$160,000              | -\$160,000               |
| BALANCE                       |        | \$0              | \$0                | \$0                     | \$0                      |

| TOTALS      | Budget<br>Amount | COLA<br>Adjustment | 2025 Proposed<br>Budget | 2025 Tentative<br>Budget |
|-------------|------------------|--------------------|-------------------------|--------------------------|
| FUNDING     |                  | •                  | \$10,273,302            | \$10,273,302             |
| COMMITMENTS | -\$10,758,550    | -\$240,841         | -\$10,999,392           | -\$12,027,892            |
| BALANCE     |                  |                    | -\$726,090              | -\$1,754,590             |

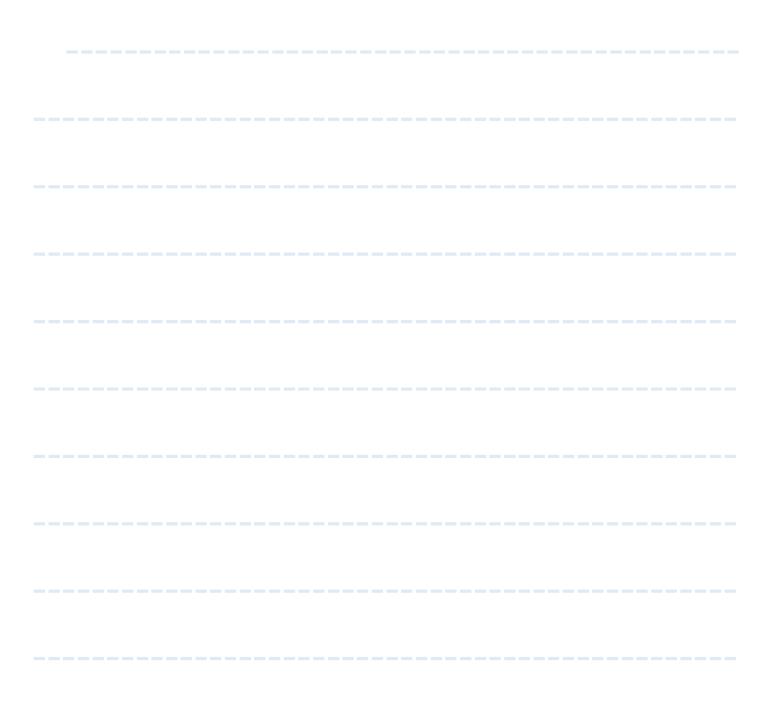
| FY2024 Fund Balance Commitments       |       | -\$1,723,758 | -\$1,752,258 |
|---------------------------------------|-------|--------------|--------------|
| FY2024 Unallocated Budget Commitments |       | -\$825,000   | -\$1,075,000 |
|                                       | Total | -\$2.548.758 | -\$2.827.258 |

| DATE                    | RESPONSIBILITY                               | ACTION   |
|-------------------------|--|--|
| Wednesday, February 21  | Finance Department                           | Send out email to all staff stating that budget requests are due by March 8, 2024.   |
| Saturday, June 1        | Alachua County Property<br>Appraiser         | Delivery of the total assessed value of non-exempt property in Alachua County.   |
| Monday, June 10         | Board of the Trust                           | Approval of two Truth in Millage Resolutions - 1) A resolution setting the Proposed Millage Rate, setting the date, time, and place of the Public Hearings to consider the proposed millage rate and tentative budget; 2) A resolution adopting a tentative written budget for Fiscal Year 2025.   |
| Monday, July 1          | Alachua County Property<br>Appraiser         | Certification of the taxable value to each taxing authority on the Certification of Taxable Value (Form DR-420).   |
| Monday, July 1          | Executive Director                           | Submission of a tentative annual budget to the Alachua County Board of County Commissioners.   |
| Thursday, August 1      | School Board of Alachua<br>County            | School Board of Alachua County first public budget hearing.  |
| Friday, August 2        | Executive Director                           | No later than August 4, 2024, (within 35 days after the Certification of Taxable Value), each taxing authority must inform the Alachua County Property Appraiser of the prior year millage rate, the current year proposed millage rate, the current year rolledback rate, and the date, time, and meeting place of the first required tentative budget hearing. |
| Friday, August 23       | Alachua County Property<br>Appraiser         | No later than August 24, 2024, (within 55 days after the Certification of Taxable Value), the Alachua County Property Appraiser must send the Truth in Millage notification to all property owners in Alachua County.  |
| Tuesday, September 3    | Communications Manager                       | Pursuant to F.S. 200.065, the tentative budget must be posted on the authority's official website at least two days before the budget hearing and must remain on the website for at least 45 days.   |
| Monday, September 9     | Board of the Trust                           | First public hearing of the proposed millage rate and the tentative budget.  (Hearing dates with July 1 Certification - No sooner than Sept. 3 and no later than Sept. 18)   |
| Tuesday, September 10   | Alachua County Board of County Commissioners | Alachua County Board of County Commissioners first public budget hearing.  |
| Wednesday, September 11 | Alachua County Library<br>District           | Alachua County Library District first public budget hearing.   |
| Wednesday, September 11 | School Board of Alachua<br>County            | School Board of Alachua County second public budget hearing.   |
| Friday, September 20    | Clerk of the Trust                           | Advertisement of final hearing posted two to five days before the final hearing.  Notice of Proposed Tax Increase <u>OR</u> Notice of Budget Hearing <u>AND</u> Budget Summary.  |

| DATE                    | RESPONSIBILITY                               | ACTION   |
|-------------------------|--|--|
| Friday, September 20    | Communications Manager                       | Preliminary adopted budget posted on the authority's official website at least two days before the final budget hearing.   |
| Monday, September 23    | Board of the Trust                           | Second public hearing of the final millage rate and the final adopted budget. This must be held within 15 days following the first hearing.  |
| Tuesday, September 24   | Alachua County Board of County Commissioners | Alachua County Board of County Commissioners second public budget hearing.   |
| Wednesday, September 25 | Alachua County Library<br>District           | Alachua County Library District second public budget hearing.  |
| Wednesday, September 25 | Finance Department                           | The taxing authority must forward the resolution adopting the final millage rate to the Alachua County Property Appraiser, the Alachua County Tax Collector, and the Florida Department of Revenue within three days of the final hearing. Receipt of the resolution is the official notification of the final millage rate.   |
| Friday, October 18      | Clerk of the Trust<br>Finance Department     | Within 30 days of the final hearing, each taxing authority must complete and submit the following forms to the Florida Department of Revenue:  1) Certification of Compliance (Form DR-487)  a) Provide proof of publication for all newspaper advertisements.  b) Provide the entire page from each newspaper advertisement including the Budget Summary advertisement and the Notice of Proposed Tax Increase or Budget Hearing Advertisement.  c) Submit the authority's resolution adopting the final millage rate, with percent change of rolled-back rate shown and the resolution adopting the final budget, indicating order of adoption.  2) Vote Record for Final Adoption of Millage Levy (Form DR-487V)  3) A copy of the Certification of Final Taxable Value (Form DR-422) |
| Friday, October 18      | Communications Manager                       | The final adopted budget must be posted on the authority's official website within 30 days after the adoption and must remain on the website for at least two years.   |
| Monday, October 21      | Clerk of the Trust                           | Return original copy of the complete Certification of Final Taxable Value (Form DR-422) to the Alachua County Property Appraiser.  |
| October - December      | Executive Director                           | The governing body of the authority, pursuant to F.S. 189.016(6) citing F.S. 200.065, dictates that any budget amendment that increases or decreases the overall budget after 60 days of the passing of the final budget, must be passed by resolution, posted on the website within 5 days and remain there for two years.  |



## **NOTES**







CHILDREN'S TRUST
OF ALACHUA COUNTY

4010 NW 25th Place Gainesville, FL 32606 (352) 374-1830 ChildrensTrustOfAlachuaCounty.us